

## CREATIVE ECONOMY COMMISSIONING - 2016/17 COMMISSIONS ANNEX A

Issue/Risk	Consequences if allowed to happen	Likelihood	Impact	Mitigation	Mitigated Likelihood	Mitigated Impact
Failure to deliver the commissions	Creative economy is not supported and economic action plan is not delivered	<b>3</b>	<b>C</b>	Evaluation and payment framework will include staged performance monitoring to identify any shortcomings.	<b>2</b>	<b>B</b>
Failure to achieve the service objectives	Creative economy is not supported and economic action plan is not delivered	<b>3</b>	<b>C</b>	Where one or more of the objectives is not being delivered, alternatives may be put in place, or priority given to this objective for future years.	<b>2</b>	<b>B</b>
Failure of new collaborative partnerships	Commissions fail	<b>3</b>	<b>C</b>	Support for the new partnerships will be provided by the Creative Economy Officer.	<b>2</b>	<b>B</b>
Detrimental impact on organisations that are no longer supported (Decommissioning)	Organisations fold.	<b>4</b>	<b>C</b>	The Creative Economy officer will continue to work with organisations to find alternative funding and reference can also be made to RVA funding advice service.	<b>2</b>	<b>B</b>
Reputational Risk of failed activities	RDC criticised for involvement in failed activities.	<b>3</b>	<b>C</b>	SLA 2015 now contains paragraph relating to reputational risk and updated references to legislation such as safeguarding and equalities. This enables commissions to be terminated at an early stage.	<b>2</b>	<b>B</b>
Lack of evaluation to demonstrate value of activity to future funders	Projects and organisations are not able to demonstrate value to funding organisations	<b>4</b>	<b>C</b>	2016/17 Festivals Commission will address evaluation techniques to improve future prospects for funding	<b>1</b>	<b>A</b>

<b>Score</b>	<b>Likelihood</b>	<b>Score</b>	<b>Impact</b>
1	Very Low	A	Low
2	Not Likely	B	Minor
3	Likely	C	Medium
4	Very Likely	D	Major
5	Almost Certain	E	Disaster